ETHICS AND LEADERSHIP IN PUBLIC POLICY

SEMESTER II

Course Code: DPPG-7

Max. Marks: 100

External: 70

Internal: 30

Pass: 40%

Credits: 6

Course Outcomes (COs):

CO1: Define ethics in public policy. Why is it essential for governance and policymaking?

Focus: Meaning of ethics, integrity, accountability, transparency, public trust.

CO2: Discuss the role of ethical leadership in shaping public policy.

Focus: Moral responsibility, decision-making, role models in governance, influence on institutions and citizens.

CO3: What are the major ethical dilemmas faced in public policy formulation and implementation?

Focus: Conflict of interest, corruption, favoritism, equity vs. efficiency, short-term politics vs. long-term sustainability.

CO4: Explain the relationship between ethics, good governance, and public interest.

Focus: Principles of good governance (participation, accountability, transparency, rule of law); how ethical leadership ensures public welfare.

CO5: Critically evaluate the importance of leadership styles in ethical public policymaking.

Focus: Transformational vs. transactional leadership, participatory leadership, servant leadership, examples from public administration.

INSTRUCTIONS FOR THE PAPER SETTER/ EXAMINER:

1) The syllabus prescribed should be strictly adhered to.
2) The Question Paper will have 70 Multiple Choice questions (MCQs) and four choices of

answers will be there covering the entire syllabus. Each question will carry 1 mark. All questions will be compulsory; hence candidates will attempt all the questions.

3) Paper-setters/Examiners are requested to distribute the questions from section A and Section B of the syllabus equally i.e., 35 questions from section A and 35 questions from Section B.
4) The examiner shall give clear instructions to the candidates to attempt questions.
5) The duration of each paper will be two hours.

INSTRUCTIONS FOR THE STUDENTS

The question paper shall consist of 70 Multiple Choice questions. All questions will be compulsory and each question will carry 1 mark. There will be no negative marking. Students are required to answer using OMR (Optimal Mark Recognition) sheets.

Section-A

Unit 1: Concept of Ethics in Public Policy: Meaning of ethics in governance, Integrity, accountability, and transparency, Building public trust through ethical practices

Unit 2: Ethical Leadership in Policymaking: Moral responsibility in governance, Ethical decision-making,

Unit 3: Leadership and Ethical Policy making: Leaders as role models for institutions and citizens

Unit 4: Ethical Dilemmas in Public Policy: Conflict of interest and corruption, Favoritism and nepotism, Balancing equity vs. efficiency, Short-term politics vs. long-term sustainability

Section-B

Unit 5: Ethics, Good Governance, and Public Interest: Principles of good governance: participation, accountability, transparency, rule of law, Ensuring public welfare through ethical leadership

Unit 6: Leadership Styles and Ethical Policymaking: Transformational vs. transactional leadership, Participatory and servant leadership approaches

Case studies: Practical examples from public administration

Contemporary Ethical Challenges in Public Policy: Globalization and ethics in governance, Digital governance and data ethics, addressing corruption and promoting integrity in modern institutions

Suggested Readings

- R.K. Arora, *Ethics in Public Administration* (Pointer Publishers, 2005)
- Terry L. Cooper, *The Responsible Administrator: An Approach to Ethics for the Administrative Role* (Jossey-Bass, 2012, 6th ed.)
- M. Laxmikanth, *Governance in India* (McGraw Hill, 2017)
- S.K. Sharma, *Ethical Leadership in Governance* (Deep & Deep Publications, 2010)
- Graham, Smart, & Woods, *Ethics in Public Policy: Challenges and Choices* (Routledge, 2015)
- Peter Drucker, *Management Challenges for the 21st Century* (HarperCollins, 2001)
- Shashi Shekhar, *Digital Governance and Ethics in India* (Springer, 2020)
- Archon Fung et al., *Public Accountability: Design, Dilemmas, and Experiences* (Cambridge University Press, 2007)
- P.S. Bajpai , *Ethics in Governance: An Indian Perspective* (Concept Publishing, 2018)